

# Draft The future of the Brent Birth Centre

A public consultation



Brent 

Teaching Primary Care Trust

The North West London Hospitals   
NHS Trust

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## 1.0 About this consultation

Brent Teaching Primary Care Trust (PCT) and The North West London Hospitals NHS Trust have launched a three month public consultation to seek views about proposals for the Brent Birth Centre (BBC) at Central Middlesex Hospital in Park Royal.

This document sets out the reasons why changes are being considered and a number of options on which we would like to hear your views. It also includes answers to common questions we have already been asked and a feedback form so that you can send us your views.

Whilst we have included a number of options in this consultation document we would encourage participants to make alternative suggestions preferably earlier in this consultation period, so that we can look into these and feed back as part of the consultation process.

### Why we are considering change

Changes are being considered because the Brent Birth Centre is currently underused. Fewer than 300 women a year choose to have their babies there, whereas we would expect such a centre to attract around 1,500.

One in four of the women who have their babies at the BBC have to be transferred by ambulance to the obstetric unit at Northwick Park Hospital in labour because they need medical help.

The Brent Birth Centre currently costs the local NHS £1.2m a year to run but because of the lack of demand for the service the Trust is running the service at a loss of £300,000 a year.

London is also facing an increasing number of births. It is important that we are able to support these changes and use our resources efficiently so that we can provide enough midwives and obstetricians to care for future mothers and babies. Moving midwifery led services to Northwick Park Hospital would help us to do that.

### What is being proposed?

The Trust has considered a range of options which are set out in more detail on pages 10 -16.

The preferred option of Brent Teaching PCT and The North West London Hospitals NHS Trust is to move the service currently provided at the Brent Birth Centre to a new purpose-designed midwifery-led unit at Northwick Park Hospital. Antenatal clinics would continue to be provided at Central Middlesex Hospital. The Trust would then rent or sell the current Birth Centre building. Staff from the unit would transfer to Northwick Park Hospital.

We want to seek your views about the range of options available to us. These views will be taken into account before any final decisions are made. We also want to encourage you to make alternative suggestions, preferably early in the consultation period to enable costs and feasibility of alternatives to be considered and incorporated into discussions about the future of the BBC. All options should have quality of service, patient safety, value for money and financial viability and sustainability in their core.

### **The timetable**

The consultation period starts on Monday 1 October (TBC) and will end on 31 December. Following this period we will collate all the responses and provide a report which will be made public.

The report will be considered by the Boards of the Trust and Brent Teaching PCT at their public board meetings before a final decision is made.

### **Your views are important**

During this consultation period there will be opportunities to find out more and to discuss the issues in this document. The PCT and the Trust will be holding discussions with patients, staff and public representatives during the regular meetings we already hold. The points of view raised at these meetings will contribute to the discussion.

We would also like as many people as possible to have the opportunity to read and give feedback on this document. Please share it and forward it to others you think would like to take part in this consultation.

### **We will also be holding a number of open meetings.**

- Wednesday 17 October 2007 at 6.00pm in the boardroom of the Wembley Centre for Health and Care. (TBC)
- Wednesday 14 November at 6.00pm at the Medical Education Centre, Central Middlesex Hospital, Park Royal. (TBC)

### **Organising a meeting for your organisation or group**

If you would like a member of staff to come and talk to your organisation to explain the proposals then please email us on [brentbirth@nwlh.nhs.uk](mailto:brentbirth@nwlh.nhs.uk) or call us on 020 8869 3701/3552/2421 so that we can arrange this for you.

Additional copies of this document are available by calling the numbers below or visiting [www.nwlh.nhs.uk](http://www.nwlh.nhs.uk)

**Telephone:** 020 8869 3701/3552/ 2421.

**Email:** [brentbirth@nwlh.nhs.uk](mailto:brentbirth@nwlh.nhs.uk)

**Website:** [www.nwlh.nhs.uk/brentbirthcentre](http://www.nwlh.nhs.uk/brentbirthcentre)

**Post:** Northwick Park Hospital  
Communications Department  
Brent Birth Centre Consultation  
FREEPOST HA 4413  
Watford Road  
Harrow HA1 3UJ

## 2.0 The Brent Birth Centre (BBC)

### Introduction

The Brent Birth Centre was opened in 2004 and is managed by The North West London Hospitals NHS Trust.

The Centre was built following a public consultation. This consultation asked members of the local community for their views about the relocation of maternity services in Brent and Harrow. As a result of the consultation obstetric services were transferred from Central Middlesex Hospital to Northwick Park Hospital. Feedback from local women was that they wanted a stand alone midwifery led unit on the site of Central Middlesex Hospital.

The Centre has six ensuite rooms, one with disabled access and two with birthing pools. The building was designed to create a home from home environment for women and is situated on the site of Central Middlesex Hospital. Midwifery-led units, like the Brent Birth Centre, are designed for women who are expected to have straightforward deliveries and who want midwife support during their labour and delivery.

Full antenatal clinic services are also provided within the Centre, together with office accommodation for consultant and secretarial staff. Clinics are held daily between Monday and Friday. Postnatal care is currently provided in women's homes by community midwives, employed by the Trust. This service would continue regardless of any decisions for change affecting the Brent Birth Centre.

### Number of births

Around 30 per cent of women in Brent and Harrow are suitable for a midwifery led unit. This equates to about 1,500 births out of a total of 4,860 which could be delivered at a midwifery led unit. But despite actively promoting the Brent Birth Centre to GPs and local women, midwives at the BBC deliver in the region of 300 births a year.

- *The centre currently has a 16 per cent occupancy rate and similar midwifery led units usually operate at about 85 per cent occupancy rate.*
- *Nine in every ten women who use the centre live in Brent.*

### Current staffing

In order to meet minimum staffing levels and provide a safe level of care for those women who do use the facility, the unit is staffed 24 hours a day and seven days a week by two midwives at any one time. The unit also has administrative support. There are currently eight administrative staff and 12 midwives in post. The following table shows the funded staffing and actual staff in post.

	Funded posts	Actual staff in post
<b>Midwives</b>	15	12
<b>Maternity Assistants</b>	2	1
<b>Administrative Staff</b>	6.13	6.13 (8 people)

### Antenatal clinics

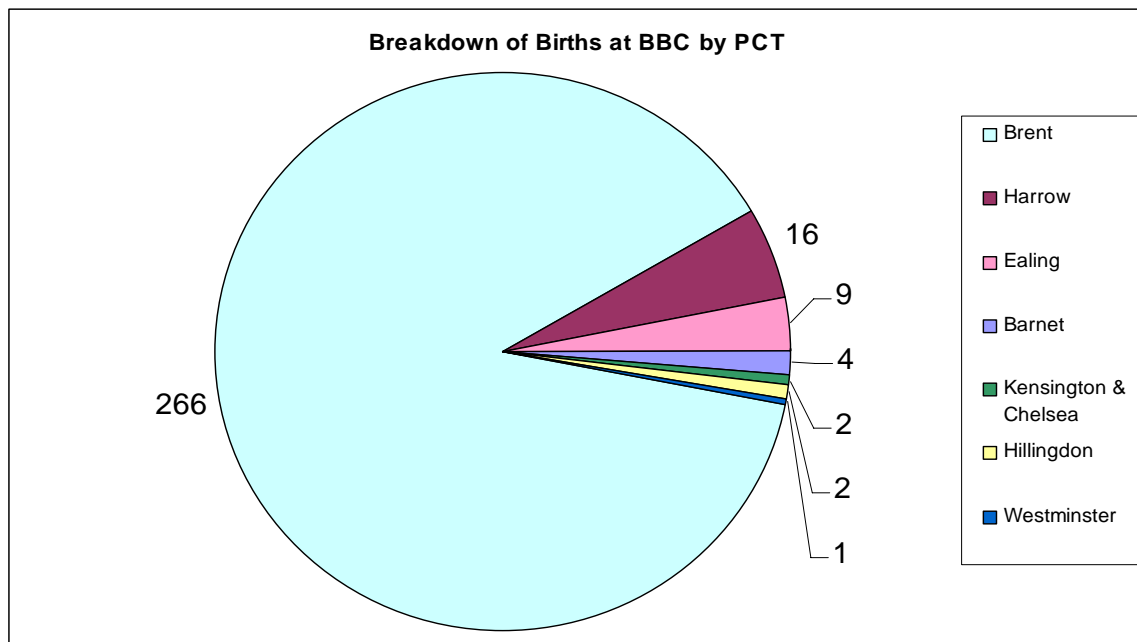
Full antenatal clinic services are also provided within the Centre, together with office accommodation for consultant and secretarial staff. Clinics are held daily from Monday to Friday.

### Postnatal care in the community

This is currently provided by community midwives, employed by the Trust and provided at home. There are no proposals to change this service.

### Who uses the Brent Birth Centre?

The vast majority of women who use the service are from Brent. The table below gives a more detailed breakdown of where the women who use the Centre live.



### Women living in Harrow

In general, women living in Harrow do not use the Brent Birth Centre. In 2006/2007, 18 women delivered their baby at the centre, which represents a tiny proportion of all Harrow births. Given the size of the female population of Harrow, we would expect around 600 women to have been able to use a

facility like the Brent Birth Centre. Currently there is no midwifery led unit in Harrow.

### ***Women living in Brent***

274 births, out of a total of 5,440 births, registered to Brent GPs took place at the Brent Birth Centre. Given the size of Brent's population and overall birth numbers we would expect around 800-1,000 women to have been able to use this facility.



### 3.0 Maternity services for women living in Brent

Overall The North West London Hospitals NHS Trust (which includes Northwick Park Hospital and Central Middlesex Hospital) delivered 2,644 babies for women living in the Brent area in 2006/07. This is 49 per cent of all births in Brent. The table below shows where Brent women are currently choosing to deliver their babies.

The vast majority are choosing Northwick Park Hospital, St Mary's Hospital, Queen Charlottes Hospital, the Royal Free Hospital and then the Brent Birth Centre at Central Middlesex Hospital. More information about the Brent Birth Centre is given in section three.

#### Developments at St Mary's Hospital, Paddington

Construction work has started on a £1.2 million Birth Centre at St Mary's Hospital in Paddington.

The new unit will be located in a converted ward on the ground floor of the hospital's Cambridge Wing – just one floor below the main maternity ward – so that women using the Birth Centre will have rapid access to medical care if problems arise during delivery. Over time, it is expected that up to 1,000 women a year will have their babies in this new Birth Centre.

As women from the south of Brent already choose to go to St Mary's Hospital it is possible that in the future they will also choose this birth centre which is based within an obstetric unit. This may impact on the Brent Birth Centre by further reducing demand.

#### Travel and access to Northwick Park Hospital

There are no direct public transport links to Northwick Park Hospital for women living in the south of Brent (such as Kensal Green, Stonebridge, Harlesden, Alperton, Wembley Central, Tokyngton and part of Sudbury)

However, 2,370 women from the Brent area still chose to have their baby at Northwick Hospital during 2006/2007. This would indicate that transport is not a major factor in their choice.

#### Where women from Brent currently choose to have their baby

Place of Delivery	Number of Women
Northwick Park Hospital	2,370
St. Mary's Hospital	1,345
Queen Charlotte's Hospital	388
Central Middlesex Hospital (BBC)	274
Royal Free Hospital	284
Barnet General Hospital	125
Chelsea and Westminster Hospital	71
University College Hospital	51
Edgware General Hospital	44
Home Birth	39
Other (Not known)	449
<b>Total</b>	<b>5440</b>

## 4.0 Why we are considering change

### *To strengthen services*

By moving the service to Northwick Park Hospital, women would have on-site access to obstetric care 24 hours a day, seven days a week. Currently 25%, one in every four, of women who are expected to have straightforward delivery at the Brent Birth Centre are transferred to Northwick Park Hospital in labour as they need care by obstetricians.

### *Lack of demand for the current service*

Despite actively promoting the Brent Birth Centre, midwives deliver in the region of just 300 babies a year. Given the size of the catchment area for Brent and Harrow we would expect to see around 1,200 – 1,500 women choosing to deliver their baby at the Centre. We believe that by moving the midwifery led service to a specially-designed unit at Northwick Park Hospital, demand will increase.

### *Preparing for the future*

London is facing an increasing number of births. It is important that we are able to support these changes and use our resources efficiently so that we can provide enough midwives and obstetricians to care for future mothers and babies. Moving midwifery led services to Northwick Park Hospital would help us to do that.

### *Choice for women:*

By providing the service at Northwick Park Hospital, women from across Brent and Harrow would have access to midwifery led care. Antenatal care would continue to be provided at Central Middlesex Hospital which ensures local access for women in the south of Brent.

Moving the service to Northwick Park Hospital would still allow women to be cared for in a home-from-home environment similar to the Brent Birth Centre but with the comfort of knowing there is on-site obstetric care available 24 hours a day, seven days a week.

### *Making the best use of taxpayers' money:*

The Brent Birth Centre currently costs the local NHS £1.2m a year to run but because of the lack of demand for the service the Trust is running the service at a loss of £300,000 a year.

## 5.0 What are the options?

In thinking about the future of the Brent Birth Centre, The North West London Hospitals NHS Trust and Brent Teaching Primary Care Trust have considered a number of options which are listed below. In considering each option we have looked at what we feel are the advantages and disadvantages.

The options are as follows:-

- 1) Do nothing - the Trust would continue to provide midwifery led services at the Brent Birth Centre at Central Middlesex Hospital.
- 2) Transfer all maternity care to Northwick Park Hospital's Maternity Unit. This would mean that there would no longer be a midwifery led unit at either Northwick Park or Central Middlesex hospitals. There would also be no antenatal services provided at Central Middlesex Hospital
- 3) Transfer inpatient (delivery) maternity care to Northwick Park Hospital's Maternity Unit. Create a midwifery-led unit within Northwick Park Hospital's recently refurbished maternity unit. Continue to provide antenatal care at the Brent Birth Centre.
- 4) Transfer inpatient (delivery) maternity care to Northwick Park Hospital's Maternity Unit. Create a midwifery-led unit within Northwick Park Hospital's recently refurbished maternity unit. Provide antenatal services at Central Middlesex Hospital, but not within the Brent Birth Centre.

Option 4 is our preferred option. The tables which follow summarise the main advantages and disadvantages of each option.

After you have read through these options, it would be helpful to us if you would consider a number of questions. These are included in a feedback form in this document on page 20.

You are also welcome to give us feedback without using the form.

<b>OPTION 1</b> Do nothing	
<b>Advantages</b>	<b>Disadvantages</b>
<p><b>Local access:</b> Maintains local access to a midwifery led unit for women living in Brent.</p> <p><b>Lack of disruption:</b> The Trust does not have to find accommodation for existing activities.</p>	<p><b>Transfer rate:</b> Women who experience complications during delivery at Brent Birth Centre currently have to be transferred to Northwick Park Hospital. One in every four women who currently present for delivery are transferred.</p> <p><b>Inefficient use of staff and buildings:</b> The Trust would continue to lose £300,000 a year by running the service. The Trust has a duty to ensure that it makes the best use of taxpayers' money.</p>

## OPTION 2

Transfer all maternity care to Northwick Park Hospital's Maternity Unit. There would no longer be a midwifery led unit at either Northwick Park or Central Middlesex hospitals. There would be no antenatal services provided at Central Middlesex Hospital.

<b>Advantages</b>	<b>Disadvantages</b>
<p><b>Generates income to be reinvested into patient care:</b> The Trust would be able to sell or rent the current Brent Birth Centre building. This would also mean that the Trust would not be running the service at a loss of £300,000 and would save an estimated £185,000. This money would be re-invested in patient care.</p>	<p><b>Additional demands on Northwick Park Hospital Maternity Unit:</b> Absorbing the activity from the Brent Birth Centre would put pressure on the maternity service at Northwick Park Hospital in terms of space and staffing.</p> <p><b>Change in location for women living in Brent:</b> Women living in Brent would need to travel to Northwick Park Hospital for all of their care or they may in fact choose to go to another hospital such as St Mary's Hospital or Queen Charlotte's Hospital.</p> <p><b>Restricts choice:</b> This means local women would not have access to a local midwifery led service. This would limit their choices of birth environment.</p> <p><b>Change for staff and patients:</b> The Trust would not be proposing any redundancies or loss of jobs. However this option would mean some changes for staff in their place of work and some working practices. Staff would be fully supported during this period of change.</p>

### OPTION 3

Move Brent Birth Centre inpatient (delivery) facilities to Northwick Park Hospital and create a midwifery led unit there. Keep antenatal facilities in the Brent Birth Centre building.

<b>Advantages</b>	<b>Disadvantages</b>
<p><b>Strengthening services:</b> All women would now be cared for in a unit which has on-site access to obstetricians 24 hours a day, seven days a week.</p> <p><b>Reduced pressure:</b> By developing a midwifery led unit at Northwick Park Hospital, the Trust will be able to respond to the anticipated increase in the number of births in London by increasing capacity at Northwick Park Hospital.</p> <p><b>Retains local access to some aspects of maternity services for women in south of Brent:</b> This option would allow antenatal care to continue to be provided at the Brent Birth Centre.</p> <p><b>Dedicated facilities:</b> Unlike option two, a new dedicated midwifery led unit at Northwick Park Hospital would ensure no additional pressure on space. Staff would be offered the opportunity to transfer to the unit at Northwick Park Hospital.</p> <p><b>Generates income to be reinvested in patient care:</b> The Trust would be able to generate income by renting the six bedded area within the Brent Birth Centre. This money would be reinvested into patient care.</p> <p><b>Continues to offer women choice</b> for their birth environment, promoting midwifery led care and a normal (without medical intervention) birth experience where possible.</p>	<p><b>Women choose to go elsewhere:</b> Some women in Brent may choose to go outside of the two boroughs to have their baby. Eg. a substantial number of women living in the south of Brent already travel to St Mary's or Queen Charlotte's Hospital. This may result in a loss of income for the Trust.</p> <p><b>Maximising income:</b> By retaining antenatal care at the Brent Birth Centre the Trust will not generate as much income as it could if it were to rent out the whole of the Brent Birth Centre or sell it.</p> <p><b>Change for staff and patients:</b> The Trust would not be proposing any redundancies or loss of jobs. However this option would mean some changes for staff in their place of work and some working practices. Staff would be fully supported during this period of change.</p> <p><b>Local access to antenatal care but no inpatient facility:</b> Women in Brent would have access to local antenatal clinics but they would have to travel to Northwick Park Hospital for the delivery of their baby.</p>

<b>Improves choice for women living in Harrow:</b> Women living in Harrow would have better access to a midwifery led unit.	
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#### OPTION 4

Move Brent Birth Centre inpatient (delivery) facilities to Northwick Park Hospital and establish a midwifery led unit there. Provide antenatal services at Central Middlesex Hospital but not within the Brent Birth Centre.

<b>Advantages</b>	<b>Disadvantages</b>
<p><b>Strengthening services:</b> All women would now be cared for in a unit which has on-site access to obstetricians 24 hours a day, seven days a week</p> <p><b>Reduced pressure:</b> By developing a midwifery led unit at Northwick Park Hospital, the Trust will be able to respond to the anticipated increase in the number of births in London by increasing capacity at Northwick Park Hospital.</p> <p><b>Retains local access to antenatal maternity services for women in the south of Brent:</b> Antenatal care would continue to be provided at Central Middlesex Hospital.</p> <p><b>Continues to offer women choice</b> for their birth environment, promoting midwifery led care and a normal (without medical intervention) birth experience where possible.</p> <p><b>Improves choice for women living in Harrow:</b> Women living in Harrow would have better access to a midwifery led unit.</p> <p><b>Dedicated facilities:</b> Unlike option two, a new dedicated midwifery led unit at Northwick Park Hospital would ensure no additional pressure on space. Staff would be offered the opportunity to transfer to the unit at Northwick Park Hospital.</p> <p><b>Reduced pressure:</b> By developing</p>	<p><b>Women choose to go elsewhere:</b> Some women in Brent may choose to go outside of the two boroughs to have their baby. Eg. a substantial number of women living in the south of Brent already travel to St Mary's or Queen Charlotte's Hospital. This may result in a loss of income for the Trust.</p> <p><b>Local access to antenatal care but no inpatient facility:</b> Women in Brent would have access to local antenatal clinics but they would have to travel to Northwick Park Hospital for the delivery of their baby.</p> <p><b>Change for staff and patients:</b> The Trust would not be proposing any redundancies or loss of jobs. However this option would mean some changes for staff in their place of work and some working practices. Staff would be fully supported during this period of change.</p> <p><b>Relocation of services:</b> Services will require relocation within the Central Middlesex Hospital, and this will include the reprovision of clinics and offices for staff.</p>



the midwifery led unit at Northwick Park Hospital, the Trust would be able to increase obstetric cover to 168 hours a week and increase the number of births on site.

**Generates income to be reinvested in patient care:** The Trust would be able to generate more income by renting or selling the whole of the Brent Birth Centre rather than just a section of it, as suggested in option three. This money would be reinvested into patient care. It would also deliver savings of approximately £385,000 for the Trust.

## 6.0 Future uses for the building

The building in which the Birth Centre is located is four years old, and as yet no decision has been taken about its future.

It cost around £3m to build, and has many useful years of service left. The building has been highly praised in architectural circles and, along with the new Central Middlesex Hospital, it won an award from the Commission for Architecture in the Built Environment last year. It is situated on a main road, and also has access from within the Central Middlesex Hospital grounds.

### Future options for the Brent Birth Centre building

The Trust does not plan to dispose of the building or to demolish it. There are currently a number of options for the building which depend on, and are subject to, the outcome of this consultation.

These are highlighted briefly below.

- **If we continue to provide antenatal services within the Brent Birth Centre**

If the proposal to relocate the Brent Birth Centre and retain antenatal services in the Centre is given the go ahead then the space left within the building could be used for other health services. These health services would need to be appropriate for this setting and compatible with antenatal services. They would also need to cover running costs. If this is not possible, then the additional space could be rented out to another provider of health services. Again, the Trust would want to ensure that the services provided in the centre were appropriate and compatible with the antenatal service.

- **If we provide antenatal services at Central Middlesex Hospital**

If the proposal to provide antenatal services within the main Central Middlesex Hospital is given the go ahead, this would then free up the whole of the Brent Birth Centre building. The building could be rented for a health use or to a new business venture. This would be preferable in relation to planning an appropriate and economically acceptable future use for the building.

Park Royal is a regeneration area and the Trust is committed to creating new jobs in south Brent as part of the redevelopment of the area. Also, the Trust is currently selling the land adjacent to the Centre, possibly for key worker housing and this may also lead to other opportunities. The Trust already has chartered surveyors in place and they will be ready to launch a suitable marketing campaign if and when necessary, at the end of the consultation process.

## 7.0 Let us know what you think about our proposals

The form below is designed to help you feed back your views. You do not need to complete the entire form, unless you would like to. You are also welcome to give feedback without using the form. You can give us your feedback by:

- **Emailing:** [brentbirth@nwlh.nhs.uk](mailto:brentbirth@nwlh.nhs.uk)
- **Faxing:** 020 8869 2422
- **Writing to:** Northwick Park Hospital  
Communications Department  
Brent Birth Centre Consultation  
FREEPOST HA 4413  
Watford Road  
Harrow HA1 3UJ
- **Completing this form online at:** [www.nwlh.nhs.uk/brentbirth](http://www.nwlh.nhs.uk/brentbirth)
- **Posting this form** in the freepost envelope provided
- **Attending open public meetings**
- **Asking us to come along to one of your regular meetings**

**Comments must be received by 31 December 2007.**

### About you

Please help us, by giving us some brief information about yourself:  
Tick the box that best describes you:

Member of the public <input type="checkbox"/>	Public sector representative <input type="checkbox"/>
Patient representative <input type="checkbox"/>	Community representative <input type="checkbox"/>
User of the service <input type="checkbox"/>	Member of NHS staff <input type="checkbox"/>
Other (please specify).....	

If you would like to receive feedback from this consultation, or receive information about future discussions, please provide your contact details below:

Name	
Job title	
Group/organisation (if applicable)	
Address	
Telephone	

Fax	
Email	

**1. Do you have any other options which you feel we should consider?**

**2. If you had to choose a preferred option from this list, what would it be, and why?**

**3. If we were to go ahead with option four what do you think would be the important issues for us to take account of?**

For example:

- **Creating a ‘home from home’ environment.** Staff have already suggested that it will be important to create a ‘home from home’ environment similar to that at the Brent Birth Centre within the new unit. What do you think?
- **Transport links** to Northwick Park Hospital and **availability of parking**
- **Facilities.** What facilities would you like to see in a new unit? For example, waiting areas for relatives, play area for siblings.

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**5. If you are a current or previous user of the Brent Birth Centre what do you think works well and what do you think we could improve on?**

**What would you see as important features of the service should it be provided at Northwick Park Hospital?**

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**Other comments (please continue onto a separate sheet if necessary)**

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## 8.0 Frequently asked questions

In this section we have provided some answers to common questions asked by members of the public and staff. If you have any questions please fill out the feedback form or email us on [brentbirth@nwlh.nhs.uk](mailto:brentbirth@nwlh.nhs.uk)

### **Will staff lose their jobs if the Brent Birth Centre moves to Northwick Park Hospital?**

No. We would offer all staff the opportunity to move across to Northwick Park Hospital. This is something we will be talking to staff about as part of this consultation.

### **Is the Trust doing this to save money?**

Improving clinical care is our top priority but as a public body we do have to make sure we make the best use of the money we receive. It is a fact that demand for the Birth Centre is not as high as it could be and that we are losing money every year. This money could be better used.

### **Has the Trust really tried to market this service with local GPs and women?**

Yes. The Trust has promoted the service using leaflets and posters and by holding tours for women. The service has also been promoted through GP forums, Women's Partnership, Maternity Services Liaison Committee and Harrow National Childbirth Trust. All GPs have received copies of the eligibility criteria so that they can help to identify women who may wish to deliver their baby at the Centre.

The service is also offered as an option to all 'low risk' women when they first book to have their baby with us. It is then further promoted at their later appointment with a midwife.

### **Where would the new centre be based?**

If the proposal goes ahead it would be based within the current maternity unit at Northwick Park Hospital. As many people will know the unit has recently had a £19m refurbishment and there is room to accommodate a new midwifery led unit. We would want local women and staff to be involved in the look and design of the new unit. Staff have already said to us that it will be important to create a 'home from home' environment similar to the Brent Birth Centre.

### **When would the new unit be up and running?**

This will depend on the outcome of this consultation and what option is chosen. However we would anticipate that we would be able to have the new unit up and running at Northwick Park Hospital by April or May 2008 if this option goes ahead.

### **How far away is Northwick Park Hospital from the current Brent Birth Centre?**

Northwick Park Hospital is seven miles from Central Middlesex Hospital. Remember that the vast majority of women in Brent who choose to have their baby delivered by the Trust come to Northwick Park Hospital anyway. Only 300 chose to have their baby at the Brent Birth Centre. The assumption is that travel has not been a main factor for women choosing where to have their baby. Our preferred option is to provide antenatal care at Central Middlesex Hospital so women would still have local access

**If the Brent Birth Centre building is leased, what would it be used for?**

No decision has been made about this as yet. However, it could be used to accommodate other health or business related services. Any income generated will be reinvested into patient care. See page 18.

## 9.0 Other information

**Making a complaint or comment about this consultation:** If you would like to make a comment or complaint about this consultation process please contact:

Sarah Mansuralli  
Head of Joint Strategy and Commissioning  
Brent tPCT and Brent Council (Children & Families Dept)  
Wembley Centre for Health & Care  
116 Chaplin Road  
Wembley  
HA0 4UZ  
Telephone: 020 8795 6743  
Fax: 020 8937 3128

All other comments should be directed to the contacts given on pages 4 and 19.

### Further reading

- Maternity matters: choice, access and continuity of care in a safe service. Department of Health April 2007. [www.dh.gov.uk](http://www.dh.gov.uk)
- The Future Role of the Consultant, Royal College of Obstetricians and Gynaecologists 2005. [www.rcog.org.uk](http://www.rcog.org.uk)
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## 9.0 Distribution

We have tried to include as many key groups and organisations in our distribution of this document. Please pass this document on to other groups or individuals who may be interested. To be added to our mailing list you can call us on 020 8869 3701/3552.

### Members of Parliament

- Barry Gardiner (MP for Brent North)
- Dawn Butler (MP for Brent South)
- Sarah Teather (MP for Brent East)
- Tony McNulty (MP for Harrow East)
- Gareth Thomas (MP for Harrow West)

### Local councils

- London Borough of Brent
  - Chief executive's office
  - Leader of the council
  - Chair of Overview and Scrutiny Committee
- London Borough of Harrow
  - Chief executive's office
  - Leader of the council
  - Chair of Overview and Scrutiny Committee

### NHS

- NHS London
- Brent Teaching PCT Trust (inc GPs and Professional Executive Committee)
- Harrow PCT (inc GPs and Professional Executive Committee)
- Ealing Hospitals NHS Trust
- Ealing PCT (inc GPs and Professional Executive Committee)
- West Hertfordshire Hospitals NHS Trust
- The Hillingdon Hospital NHS Trust
- Hillingdon PCT (inc GPs and Professional Executive Committee)
- Barnet PCT (inc GPs and Professional Executive Committee)
- Barnet and Chase Farm Hospitals NHS Trust
- St Mary's Hospital NHS Trust
- Hammersmith Hospitals NHS Trust
- Chelsea and Westminster Healthcare NHS Trust
- Westminster PCT (inc GPs and Professional Executive Committee)
- London Ambulance Service NHS Trust
- Central and North West London Mental Health NHS Trust

### Statutory and professional bodies

- Nursing and Midwifery Council
- Local Supervising Authority
- Healthcare Commission
- Thames Valley University
- Royal College of Midwives

- Maternity Services Liaison Committee

#### **Media**

- Willesden and Brent Times
- Harrow and Wembley Observer
- Harrow Times

#### **The North West London Hospitals NHS Trust**

- Staff
- Joint Staff Consultative Committee
- Local Negotiating Committee
- Medical Staff Committee
- Patient and Public Involvement Partnership and Co-ordinating Committee

#### **Patient forums**

- Brent Teaching PCT Patient Forum
- Harrow PCT Patient Forum
- North West London Hospitals NHS Trust Patient Forum
- PIPCO

#### **Other local interest groups and voluntary organisations**

- Labour Ward Forum at The North West London Hospitals NHS Trust
- Parent Partnership at The North West London Hospitals NHS Trust
- National Childbirth Trust
- Registrar of Birth, Deaths & Marriages Harrow
- Somali Self Help and Welfare Association
- Asian Women's Resource Centre
- Brent Race Health and Social Care Forum
- Brava
- Community Health Action Trust
- Women's Health Network
- Aspire
- Community Voice
- Harrow Council for Racial Equality
- UK Asian Women's Conference
- Brent Association of Disabled People

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